## Faculty Diversity in Challenging Times

## Fall Forum 2009

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## What I do

- Work with deans, department chairs, search committees on recruiting and retaining a diverse faculty
- Collaborate with colleagues across the UC system and elsewhere on diversity-related programs
- Develop new initiatives that address barriers of under-representation


## What's happening: 09-10

- Little or no recruitment

■ Emphasis on retention, advancement

- Disproportionate effect of budget situation on women or under-represented minorities?
- Make sure our current faculty are happy (or as happy as we can make them)
- Overview of current stats, preview of coming programs


## UC Faculty - Comparison 8 Institutions <br> IPEDS Fall Staff Survey 2007 <br> Faculty Diversity is a National Problem



CHASS Women Faculty



CNAS Women Faculty


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## CNAS Women Faculty




## AGSM Women Faculty




## BCOE Women Faculty





## Launch of Faculty Mentoring Program 2009

- Why a mentoring program?
- New faculty often have questions about adjusting to life as an academic
- Important in retaining faculty, avoiding misunderstandings (and lawsuits!), promoting success
- Can be particularly important for women and under-represented minorities


## Effectiveness of Mentor Programs

- Cal State Long Beach:
- After 1 year, compared mentored and nonmentored faculty
- Mentored had:
- Higher levels of job satisfaction
- Better teaching evaluations
- Greater productivity
- More firm plans for remaining at the institution


## Typical issues addressed (from UCSD's mentoring site)

- How does one establish an appropriate balance between teaching, research and committee work? How does one say "no?"
- What criteria are used for teaching excellence, how is teaching evaluated?
- How does one obtain feedback concerning teaching? What resources are available for teaching enhancement?
- How does one identify and recruit good graduate students? How are graduate students supported? What should one expect from graduate students? What is required in the graduate program?


## Faculty mentoring program pilot 08-09

- All assistant professors (16) from three units: GSOE, History of Art, and Biology
- Volunteer mentors solicited from entire campus
- Chairs assigned internal mentors, AVP assigned external mentors in consultation with Dean
- Positive feedback from all concerned


## Plans for 09-10 mentoring

- Campus-wide
- First and second year assistant professors
- Will call for volunteers to act as external mentors
- Chairs are asked to assist by assigning internal mentors
- Please send list of mentors and junior faculty to AVP (c/o Felecia Garrett)
- Will consult before assigning external mentor


## Beyond Tenure: promotion to full professor

- Advancement beyond associate professor issue of concern at all UC campuses
- Some evidence from Berkeley that women and men advance at different rates
- Women in book-based fields slower to achieve full prof (also true at UCSB)
- Currently gathering data for UCR
- Plans for 09-10 include panel to give information and provide support for associate professors eligible for promotion

